



Archdiocese of Toronto
Capital Campaign



**“Absorbed and deepened
in the family, faith
becomes a light capable
of informing all our
relationships in society.”**

Pope Francis, Lumen Fidei Encyclical Letter
(Translation by Archdiocese of Toronto)



Archdiocese
of Toronto



The Archdiocese of Toronto's Pastoral
Plan is available at:
www.archtoronto.org/pastoral

Family o



MESSAGE FROM CARDINAL COLLINS



My dear friends, we are a *family of faith*. As we prayerfully launch our historic effort to raise at least **\$105 million** to support

the mission to which Jesus calls us, it is timely to reflect on our *family of faith* that calls the Archdiocese of Toronto home.

Like so many of you, I was a newcomer to this diocese. I arrived here in 2007 following my appointment as Archbishop of Toronto. Since then, my *new spiritual family* has been the 1.9 million Catholics in the Archdiocese of Toronto.

We celebrate Mass in more than 30 languages each week in the most multicultural region in Canada. I am constantly inspired when I visit our parishes and Catholic institutions where I meet my brothers and sisters in our vast, diverse Catholic family, who are trying to grow in faith and to live as Jesus calls them to do.

In February 2013, we launched our *Archdiocese of Toronto Pastoral Plan*. We are all members of the body of Christ and our plan sets goals which each Catholic and every parish community can strive to attain. Rooted in prayer, they include actions to support those *gathered* in our *family of faith* as well as initiatives to reach out to

those who are marginalized or *scattered* outside of the Church for any number of reasons. Many of the elements of the Pastoral Plan require no funding, but rather the investment of our time and talents.

We also must recognize the need to support key elements of our Pastoral Plan by investing financial resources. Our prayer is that these efforts will leave a legacy lasting well beyond our lifetime. It is in this spirit that I invite you to join me in our united effort to engage *every Catholic* in a compelling and meaningful way.

Both our Pastoral Plan and our Family of Faith campaign will help us to be more effective in the mission on which Jesus sends us; to love God and to show that love by serving others. As we do that together, our lives will be changed, and we will discover more fully the deep joy of being disciples of Jesus.

Be assured of my ongoing prayers for you and your loved ones. May you continue to be filled with the joy of God's love.

Sincerely in Christ,

✠ *Thomas, Card. Collins*

Thomas Cardinal Collins
Archbishop of Toronto



Family of Faith Campaign

Our story is about a diverse family on a journey. *Our family of faith* is a place to call home, a place to pray and a place to care for our brothers and sisters. The light to help guide us is prayer. We are men and women, girls and boys. Our cultures and traditions are dear to us and our families are ready to help strengthen the fabric of our community by demonstrating our faith in action. We are the Catholics of the Archdiocese of Toronto!

OUR FAMILY OF FAITH

For a family more than 170 years old, we've aged well. Before Canada was a country, the original Diocese of Toronto was created in 1841, with Bishop Michael Power appointed as our first spiritual shepherd.



Bishop Power

Bishop Power never lived to see the tower of St. Michael's Cathedral rise above Toronto's horizon and its faithful Catholic community. He died of typhus, contracted while serving survivors from the great Irish famine, stricken with disease and despair.

A "martyr for charity," his body lies beneath the cathedral's sanctuary, a reminder of the heroic efforts made by a pastor serving his flock, a legacy that continues to inspire Catholics.



“So then, whenever we have an opportunity, let us work for the good of all, and especially for those of the family of faith.”

Galatians 6:10

What will our legacy be?

We think of those who have come before us: parishioners who literally rolled up their sleeves to build the local Church, the clergy who offered spiritual care for generations of families, the women religious, disciples of Jesus looking out for one another through the ups and downs of life. Wherever we have come from, the Church serves as a beacon of hope. Now it's our turn. What will future generations say about us?

A bold initiative

Let us embark on a bold initiative to raise at least **\$105 million** to strengthen our Catholic family. Your involvement will help pave the way for programs and initiatives that will transform our archdiocese.

We envision a family where Catholics, alive in their faith, continue to fill our churches week to week. We see our parishes providing not just a spiritual home for an hour or two but a community hub, buzzing with activity. It must be welcoming, accessible, caring and relevant to all. We will also strengthen the roots of faith in our families to take the joyful message of Christ out into the world outside our parishes, to reach people who are marginalized, those who have stepped away from the Church, all those in need of a powerful message of inspiration, care, mercy and love.

This is our faith, this is our prayer. Now is the moment to act. Together, as a *family of faith*, you are invited to join in this transformational journey.

Lifetime of service to the Church

“My husband Vern and I open the church at 8 in the morning every day and prepare the altar for Mass. I've been in the Catholic Women's League for 60 years, while he's a member of the Knights of Columbus. We're both in our 80s, but we're going to keep doing this for as long as we can!”

—Rita Beech, St. Joseph the Worker, Oshawa



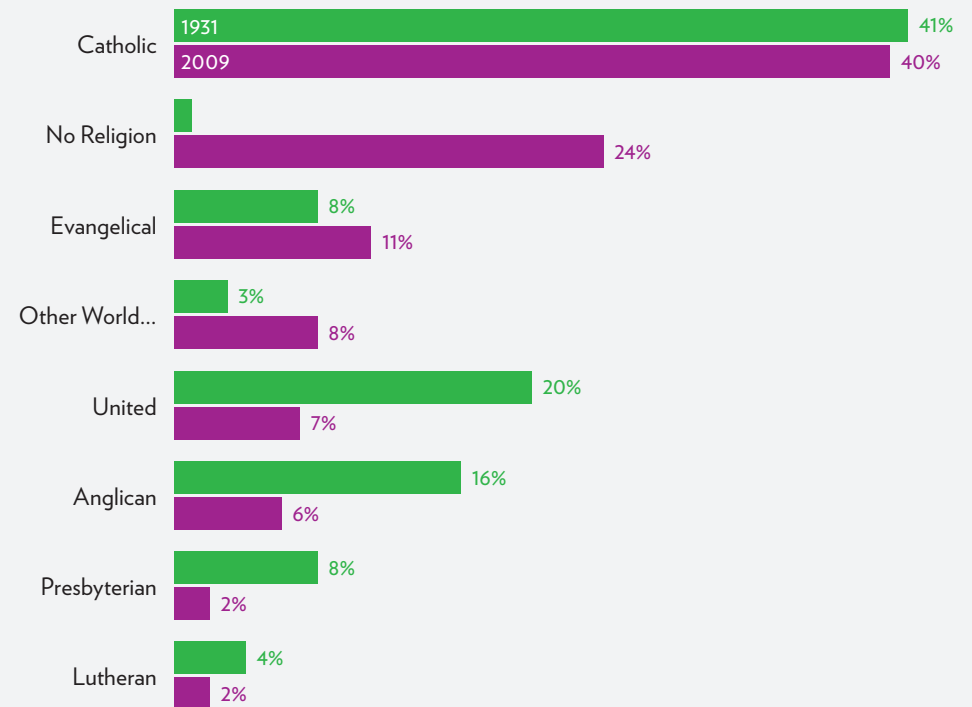
Artist: Mary Schneider,
St. Michael's Cathedral,
Toronto 1848-1973,
Charcoal sketch;
Courtesy of the Archives
of the Roman Catholic
Archdiocese of Toronto

OUR FAMILY OF FAITH GOALS & OBJECTIVES

Our *family of faith* is coming together in partnership in this historic campaign to meet the critical needs of the Archdiocese of Toronto. To address our identified target of at least **\$105 million**, we require an outstanding fundraising effort over the next three to five years. Drawing on extensive consultation within the Catholic community, the Family of Faith campaign will address significant priorities for today and leave a lasting legacy for the Church of tomorrow.

RELIGIOUS IDENTIFICATION (1931, 2009)

Over the past 75 years, the percentage of those identifying themselves as Catholic has remained consistent.



Source: Reginald Bibby, Computed from Statistics Canada, 1931 Census and 2009 General Social Survey.



Archdiocese of Toronto Capital Campaign

Strengthening our Family of Faith	\$50 million
Youth, Young Adult Ministry and Campus Chaplaincies	
Parish Based Youth Ministry	\$5 million
Campus and Young Adult Ministry	\$5 million
Developing Leaders: Catholic Formation and Engagement	
Catholic Formation and Leadership Development	\$7.5 million
Communicating our Faith	\$6.5 million
Addressing the Needs of Parishes: Parish Life and Local Projects	\$26 million
Strengthening our Foundation	\$55 million
St. Michael's Cathedral	\$25 million
New Parish Churches	\$20 million
Existing Church Properties	\$10 million
CAMPAIGN GOAL	\$105 MILLION

Strengthening our Family of Faith

Our *family of faith* has a profound obligation to our youngest members. We recognize the importance of a solid foundation that will bear the fruits of our faith for years to come. We appreciate the joy and creativity our young people bring to parish life: as lectors, youth ministers, members of parish councils, and social justice advocates.



PARISH BASED YOUTH MINISTRY

Young people more than ever have their eyes open to their local situation and are very much aware of the world around them. We will draw on their positive energy, talents and skills that are so valued.

We also know many young people face barriers in their faith journey during their formative years. We want to be present for them wherever they are in their pilgrimage. From parishes to schools to post-secondary campuses we will demonstrate to our young people we are committed to helping them weave the thread of faith through their life's journey.

To help inspire an historic level of youth involvement in the Archdiocese of Toronto, our Family of Faith campaign will support both parish-based youth ministry and campus and young adult ministry.

The Church today, the Church tomorrow

So many of our young people bring joy, enthusiasm and a love of Christ to our parishes. We want them to share this with others, providing faith formation experiences that will allow youth to share the *Good News* with their family and friends. This will strengthen the archdiocese today and for years to come. Our Pastoral Plan urges all parishes to identify leadership roles for youth, to form youth councils and to consider the hiring of youth ministers.

We recognize that hiring paid staff may present significant challenges for parishes with fewer resources. To help these parishes, we will invest **\$5 million**

over ten years. This will provide up to **\$25,000** in annual subsidies to support 20 youth ministers at a cost of **\$500,000** annually. We envision in many cases neighbouring parishes within the regions of the archdiocese sharing staff resources. This will provide a consistent overarching approach to high quality youth ministry programs that will be sustainable for years to come.

DID YOU KNOW?

52%

Post-secondary institutions are an important source of vocations. Between 2003 and 2012, 52 per cent of the men who entered St. Augustine's Seminary and were then ordained to the priesthood had completed a post-secondary program prior to entering.



John Paul the Great Family Centre at St. Augustine of Canterbury Parish

When bells ring to mark the end of a school day, students rejoice. Meanwhile, around this same time, working parents start to worry. Until dinner, will their kids waste a few hours on video games? Or, worse, will they hang out with peers who might be a negative influence?

St. Augustine of Canterbury church, located in the Jane and Finch area of Toronto, provides a few hours of respite for working parents. The parish's John Paul the Great Family Centre hosts an after school program three days a week. The religious sisters who run the centre—the Servants of the Lord and the Virgin of Matará—provide fun activities, assist them with their homework, and give an uplifting talk.

“Many parents come from other countries,” explains Sr. Maria del Sol del Castillo SSVM, Local Superior of the religious community. “Some are making less money, so they have to work two jobs. But they want to ensure their children are developing good interests.”

In addition to the after school program, the centre runs a popular seniors drop-in, a food bank, and Sunday afternoon activities after Mass.

Youth Ministry in action: What does it mean to be Catholic?

According to lay minister Vladimir Mamaradlo, a lot of young Catholics aren't quite sure. For some, the term is synonymous with their ethnicity, like being Italian or Filipino while for others, it speaks of the school they attend. Vlad reflected on this question as a young person through his involvement with the Office of Catholic Youth. Now he leads others seeking answers.

In his ministry at St. Joseph the Worker Parish in Thornhill, Vlad challenges young people to see the

Church in a new way, by “truly encountering Jesus Christ and falling in love with him.” This encounter revolutionizes how young people understand their faith.

Thus, for Vlad, the term ‘Catholic’ can be defined by the transformation he sees in the hearts of young people, who develop an “eagerness to read the Bible, faithfully practice the Sacramental life, a desire to live by Jesus’ expectations and a passion for making Him known to others.”



CAMPUS AND YOUNG ADULT MINISTRY

One of the key themes in the Archdiocese of Toronto's Pastoral Plan is to "engage families, especially our young people." At this crucial stage of personal and spiritual development, the Church needs to be a point of engagement and friendship for young adults discerning important life choices.

There are over 400,000 students enrolled in full-time and part-time studies at post-secondary institutions in the archdiocese. Currently, there are seven campus chaplaincies helping to nurture the faith of young Catholics throughout the archdiocese.

Catholic students need a dedicated home on campus, a welcoming space able to host events, sacramental celebrations and additional opportunities for fellowship. Many campus chaplaincies operate in facilities with limited space and are not ideal for the campus environment. Our Family of Faith campaign will invest an estimated **\$1 million** for capital costs to ensure proper facilities

for a strong Catholic presence on campus. We will also invest **\$2.5 million** over ten years (**\$250,000** annually) to maintain our current complement of campus chaplaincy resources, assisting the archdiocese with overall funding of these vital programs.

We recognize the interest in ongoing support of campus chaplaincy from our Catholic community. To help move these programs to self-sustaining models, we will invest **\$750,000** over ten years (**\$75,000** annually) to establish fundraising resources and staff to develop a concerted, focused effort exclusively to support the evangelization of students on campus.

Our archdiocesan Office of Catholic Youth has identified young adult ministry (up to age 35) as a priority group currently underserved and in need of specialized programming. We will invest **\$750,000** over a ten year period to develop programs and ensure staff resources to enhance our outreach to this very important age group.

FUNDS ALLOCATED FOR PROJECTS

Parish Based Youth Ministry	\$5 million
Campus and Young Adult Ministry	\$5 million
TOTAL	\$10 MILLION



Father Frank Portelli (right) is Director of the Archdiocese of Toronto's Office of Catholic Youth.

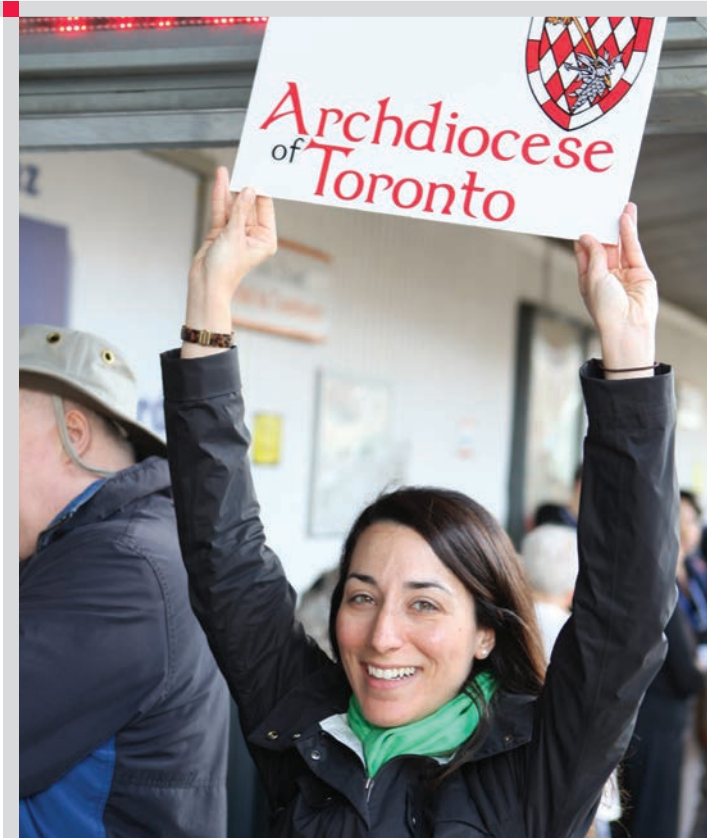


Catholics on Campus

Walking through busy Dundas Square in downtown Toronto can be an exciting experience. Billboards perch atop billboards, each begging for the consumer's attention. Meanwhile, just steps away, more than 25,000 students at Ryerson University are likewise inundated with conflicting messages while they pursue professionally-related and innovative 21st century educations. "We're in a world that encourages success, power, and individualism," says Oriana Bertucci, Director of Campus

Ministry at Ryerson. "Campus ministry provides a rock on which they can ground themselves."

In a lively and thriving setting where young people are determining their priorities and setting material goals and discerning their vocations, Bertucci is confident of the inspiring, comforting, and ordering power of God's message. "The Gospel is about how to form us and how to reach our goals - both spiritual and material. It's about virtues, positive witness and the common good."



DID YOU KNOW?

Post-secondary enrolment has increased 36 per cent over the past decade. An expanded Catholic chaplaincy on campus will allow the Archdiocese of Toronto to reach students in new and creative ways.

IN THE PAST DECADE,
POST-SECONDARY
ENROLMENT HAS
INCREASED BY

36%

LEADERSHIP DEVELOPMENT & CATHOLIC FORMATION

When we understand our faith, we can explain, share and transmit the joy of that experience to the people around us. There are those who feel a strong connection to their faith. Others who attend Church feel disconnected. Some have left the Church or never feel the joy that is experienced when one is both aware and engaged in their faith.

Growing in Faith

Preparing for the sacraments helps us to understand the teachings of the Church. Our families, schools and parishes play a critical role in the preparation of each dimension of our sacramental journey.

We envision a common approach with resources, volunteers and staff who inspire and educate children for first Holy Eucharist, couples for marriage preparation or enrichment and those seeking to join our Catholic faith. We will share that excitement as they learn about their new spiritual home. We also see an increased number of adults coming to the parish yearning to join our community and receive the sacraments of Baptism, Penance, Holy Eucharist, and Confirmation. Some of these family members have come to know the Church later in life while others were displaced immigrants who had no access to the sacraments due to practical or political realities.

For many Catholics, when education in a Catholic school or preparation for the sacraments has been completed, they need continued guidance in their personal journey of faith development. We are all called to help our brothers and sisters. We will identify and implement parish-based programs to help our parishioners

grow in faith. Let's learn about the significance of the example of the saints, explore the teachings of the Church and how to apply them to everyday challenges. Let's celebrate our faith and let it joyfully permeate our attitudes and approaches to *all* we do.

To support these diverse programs, we will allocate **\$500,000** to support sacramental and adult faith formation programs that inform, train and educate Catholic leaders in our *family of faith*. These funds will help us hire staff and develop resource material for this important element of our Pastoral Plan.

Singing Joyfully to the Lord

“Serving in my parish’s music ministry fuels my vocation as a teacher. Like walking the road with Christ, being an educator can be challenging. I lean on my responsibility in music ministry and sing out to God whenever I need to!”

—Stefanie Romano, St. Clare of Assisi Parish, Woodbridge



“We are not here on earth as caretakers of a museum, but to cultivate a flourishing garden of life and to prepare for a glorious future.”

—Pope John XXIII



Catholic Leadership

In addition to providing a solid foundation for Catholics, we will identify leaders within the Catholic community. Some may feel God calling them to the priesthood, permanent diaconate or religious life. Others may see themselves working for the Church as a lay pastoral associate.

We will develop strong leadership in all of these areas. The Pastoral Plan set out an ambitious challenge for our pastors to work with their parishioners to strengthen parish life. We will provide training, including the highly acclaimed “Good Leaders, Good Shepherds” program, a model for clergy support throughout North America. The combination of a dedicated staff person and engaging outside programs will cost about **\$200,000** a year or **\$2 million** over ten years.

At the present time, about 25 per cent of our parishes employ a lay pastoral associate. They assist our clergy with the abundance of practical and spiritual support required for a thriving parish family. To expand the reach, organization and coordination of the diverse programs offered in our archdiocese, we will support lay men and women working in our parishes to assist and enhance the parish.

Our goal is to increase the percentage of parishes with lay pastoral assistants to 35 per cent. Developing these lay Catholic leaders will help strengthen the faith development of our *family of faith*. We will make available grants or loans worth

We need to invest in the capabilities of our 225 pastors and over 300 associate priests.

\$300,000 annually or **\$3 million** over 10 years. These funds will help subsidize the hiring of new lay pastoral associates to work in a parish or local grouping of parishes.

DID YOU KNOW?

There are 300,000 students attending more than 500 Catholic schools in the archdiocese.

We cherish the contributions of our publicly funded Catholic schools. As part of our investment in our future *family of faith*, we will deepen and widen the partnership between families, parishes and religious educators in our publicly- and privately-funded schools.

Our young people are coming of age in a fast moving digital world. We must keep pace with these changes to engage our children in meaningful and relevant ways. Through our parishes, efforts will be focused on Catholic educators who have a deep commitment to their faith and desire support in developing both content and appropriate teaching methods. And, we will place a special emphasis on sacramental preparation to ensure our young people are engaged in their faith.

The combination of staff resources and program material will be supported by our investment of about **\$200,000** annually or **\$2 million** over 10 years.

These programs will also help spark increased engagement in parish life, provide outreach to the poor and support the overall involvement of our Catholic community.



We are all the Church

Christine Way Skinner is a liturgical secret agent. As a lay catechist, the Harvard graduate teaches the faith at schools and at her parish, St. John Chrysostom in Newmarket. But when Mass begins, she contentedly fades into the background.

“You also spend a lot of time planting seeds,” Way Skinner explains. “Every once in a while someone comes back to tell you that you have made a difference in their lives, but this is rather uncommon.”

Sometimes, though, her cover is blown. One day, a four-year-old spotted her in the school hallway. Pointing at Christine, he exclaimed, “Look, Mommy...Church!”

“My heart swelled,” she recalls. “For isn’t that what each of us is supposed to do, embody church for one another?”

Living the Gospel

When a fellow parishioner is in mourning, we sometimes don’t know how to react. What should I say? How can I help?

It’s Saulina Amaral’s job to equip Catholics for this situation. As a facilitator for the archdiocese’s Office of Formation for Discipleship, her work includes running training programs for bereavement ministry, also called “ministry of consolation.” In this ministry, parishioners support families in mourning by helping with the post-funeral

reception, sending cards, assisting with prayer services, and organizing support groups.

Amaral is edified by witnessing how parishioners “put their faith into action by becoming responsive to those in need.”

“This ministry is reciprocal,” she adds. Just as bereaved families express their appreciation, the volunteers discover how deeply rewarding it is “to live out the Gospel’s call to lovingly serve those in need.”



Informed, articulate secular voices are essential in the public square. Dr. Moira McQueen is Executive Director of the Canadian Catholic Bioethics Institute. Dr. McQueen is one of the many Catholic voices who speak up on important matters of life and faith.

COMMUNICATING OUR FAITH

Leading the Way

Responding to the challenge of our Pastoral Plan to “communicate effectively,” we will be known throughout North America as leading the way in *Church* communications. We will work effectively with Catholic and secular media to share the *Good News*. Our website and social media tools will serve as informative and interactive resources that educate and inspire the Catholic community.

A Catholic Voice in the Public Square

The Church has a responsibility to have its voice heard in the public square on issues of critical importance. We will invest **\$1.5 million** (\$150,000 annually over ten years), to enhance the collective voice of the Catholic community in cultural and political dialogue and debate. Research, publications, media training and the development of Catholic voices to speak in a compelling and concise manner will ensure the archdiocese and our parishes are engaged, offering a faith perspective in the midst of an increasingly secular environment.

Cardinal Collins in
conversation with students in
Canada, via Skype®



“The question confronting the Church today is not any longer whether the man in the street can grasp a religious message, but how to employ the communications media so as to let him have the full impact of the Gospel message.”

—Pope John Paul II

Engaging Media Worldwide

As part of the papal transition and conclave to elect Pope Francis in 2013, Cardinal Collins, the Archdiocese of Toronto, and our spokespeople were part of 2,486 global media reports, with 894 stories coming from Canada.

The face of the Church was highly visible during this rich and important moment in modern Roman Catholic history as we worked collectively to help Canadians gain a better understanding of our traditions and our faith.



FUNDS ALLOCATED FOR PROJECTS

Catholic Formation & Leadership Development	\$7.5 million
Communicating our Faith	\$6.5 million
TOTAL	\$14 MILLION

Speaking with our Diverse Community

Mass is celebrated in more than 30 languages each week across the archdiocese. With an investment of **\$2 million (\$200,000** annually over ten years), we will strive to communicate effectively to our diverse family through a pastoral translation service, bringing the *Good News* to parishioners with catechetical (teaching) and other materials in diverse languages.

The Connected Faith – A ‘Click’ Away

Websites are a growing source of information, dialogue and evangelization in our *family of faith*. Our websites will be accessible, easy to navigate, regularly updated, and a source of practical and catechetical resources. We will improve our ability to manage content as part

of our plan to strengthen our archdiocesan website and social communications.

We will also work with our parishes to ensure their websites have a consistent look, a straight forward navigation experience for visitors, and the ability to be maintained locally. To enhance our web presence, we will invest **\$1.5 million (\$500,000** upfront investment in hardware and content management systems plus **\$100,000** annually over ten years for maintenance and support) to bring this important evangelization tool to fruition.

A Shared Dialogue

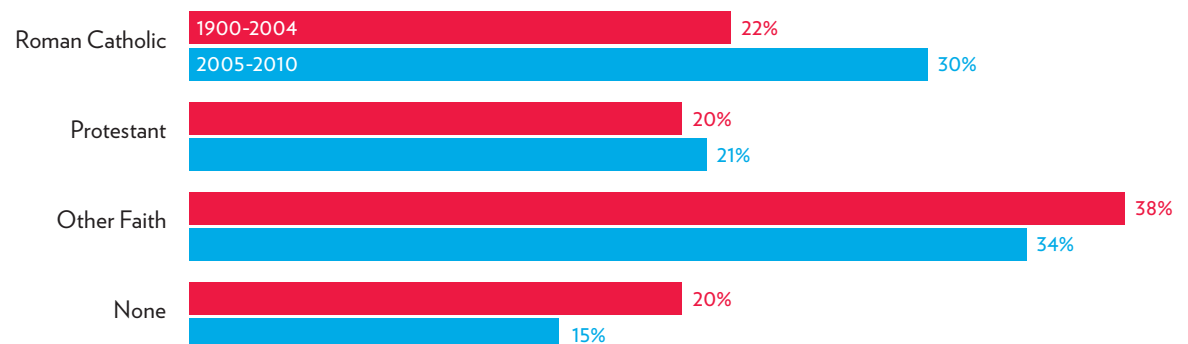
As the country’s largest faith community, the Archdiocese of Toronto will lead the way in using technology to communicate directly with parishioners.

We envision *virtual* gatherings where Cardinal Collins and others will speak from one location while parishioners in up to 10 locations will be connected via the latest video and communications technology. Ten faith sharing campuses will be strategically located at churches in all regions of the archdiocese. Our campuses will allow lay ministers to receive training, parishioners to enjoy lectures and clergy the opportunity to engage in dialogue, encourage regional collaboration and reduce the need for travel. We will invest **\$100,000** per campus to purchase and install the necessary technology. In addition, an upgrade and maintenance fund of **\$50,000** per location will be established, ensuring the campuses can keep pace in an ever-changing technology landscape. The total investment is **\$1.5 million**.

RELIGIOUS IDENTIFICATION OF IMMIGRANTS (1990-2010)

By far, the Toronto census area had the largest share of foreign-born of these urban centres: 37.4 per cent of all foreign-born in Canada. About 2,537,400 immigrants lived in Toronto in 2011; they accounted for 46 per cent of Toronto’s total population, up slightly from 45.7 per cent in 2006. Of all immigrants in Ontario, 7 out of 10 lived in Toronto.*

* Statistics Canada 2011 National Household Survey
 ** Chart Source: Reginald Bibby, *A New Day*, 2012, pg. 15



PARISH LIFE AND PROJECTS

We welcome our *family of faith* each day and week in the parish. More than a physical structure for worship space, this is the local home for our faith community.

A significant portion of funds raised through the campaign will be allocated for local needs. We will direct **\$26 million** to support projects in our local parishes. This funding will enhance infrastructure to foster a space where every parishioner is welcomed and encouraged to participate in sacramental life and in the diverse programs and outreach ministries offered to the community.



“I love being able to walk to St. Clare’s Church on Sunday morning and that my children’s school is right next door. I am profoundly grateful the Church has been such a constant source of spiritual sustenance in my family’s life.”

—Christine Horgan, St. Clare Parish, Toronto



St. Andrew Kim Parish, North York

“Our people are so involved in parish life,” says Fr. Gregory Choi, pastor of St. Andrew Kim Parish in North York. Every day from 10 a.m. through 10 p.m., the parish’s twelve meeting rooms are booked by ministry and prayer groups.

This growing Korean-Canadian parish baptizes around 160 new parishioners annually. The RCIA (Rite of Christian Initiation of Adults) program for those wishing to become Catholic is so popular that members of the Legion of Mary launched a babysitting service to help parents who wished to attend.



St. Patrick's Parish, Markham

Where can we find hope for the future? Look to the young people, says Fr. Dominic Barber, pastor of St. Patrick's Parish in Markham.

“I feel their sincere desire to know their faith. It’s very energizing for me.” he says. “I feel very positive about these young people and their thirst for God.”

Fr. Barber’s is a thriving suburban parish with a youth ministry that draws from eight area Catholic schools. About 80 to 100 children attend the ‘Edge’ program for grades 6 through 8 biweekly, in addition to similarly successful programs for younger kids and teenagers.

Given St. Patrick’s focus on the next generation, it’s no surprise a culture of vocations has flourished. Two parishioners recently entered the seminary to discern a call to the priesthood.

FUNDS ALLOCATED FOR PROJECTS

Addressing the Needs of Parishes:

Parish Life and Local Projects

\$26 MILLION



Strengthening our Foundation

Our *family of faith* gathers together around the altar of the Lord each week in parishes throughout the archdiocese. We strive to provide a welcoming environment that is safe and accessible, allowing for sacramental celebrations that can accommodate our diverse family. We are mindful our churches are also involved in numerous programs that address the needs of the community: welcoming the homeless for an overnight stay through the Out of the Cold Program, inviting guest speakers to discuss important issues impacting the community, before and after school programs, training volunteers to share their talents beyond church boundaries and a host of other community events.

Our bustling parishes are both spiritual and community hubs of activity that reflect our Gospel call to love and serve. Like those who have come before us to build the Church, our family will come together to maintain, strengthen and build anew an expanding Church in the Archdiocese of Toronto.

ST. MICHAEL'S CATHEDRAL

Construction of St. Michael's Cathedral began in 1845. To prepare for the foundation, Catholics and Protestants worked side by side for one week excavating 95,000 cubic feet of earth, by hand.

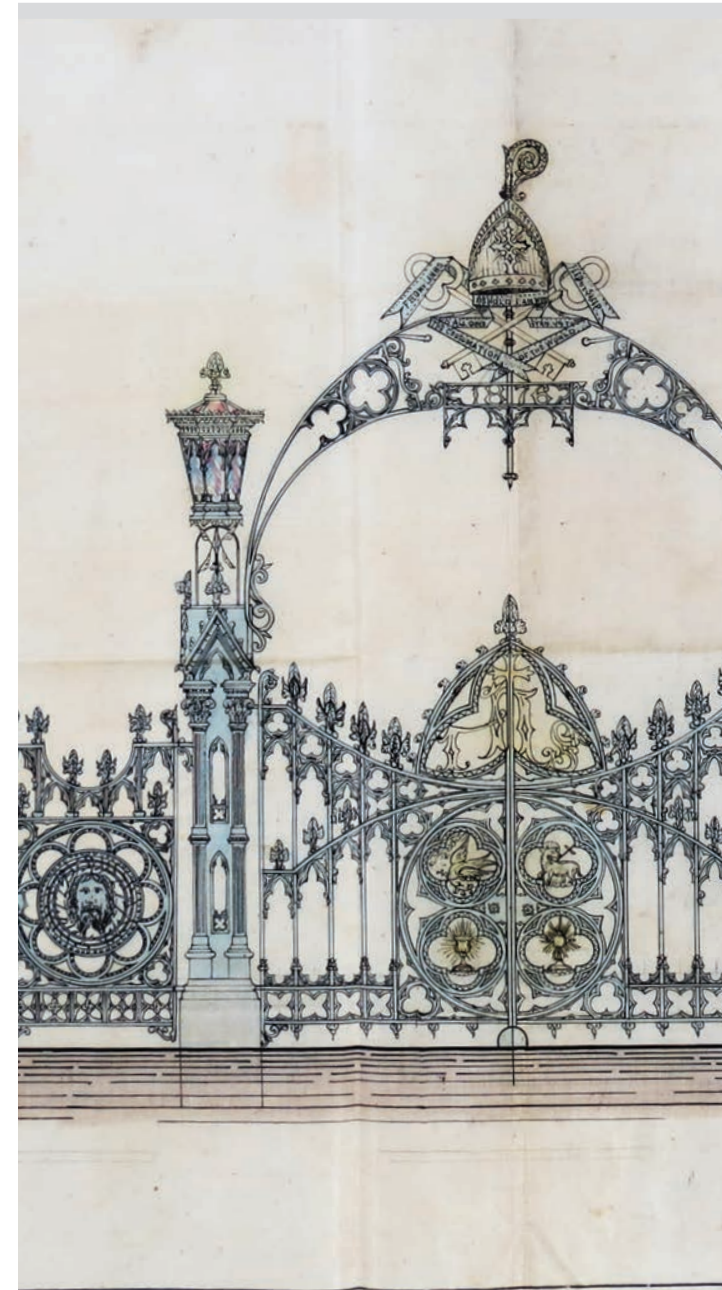
Our Spiritual Foundation

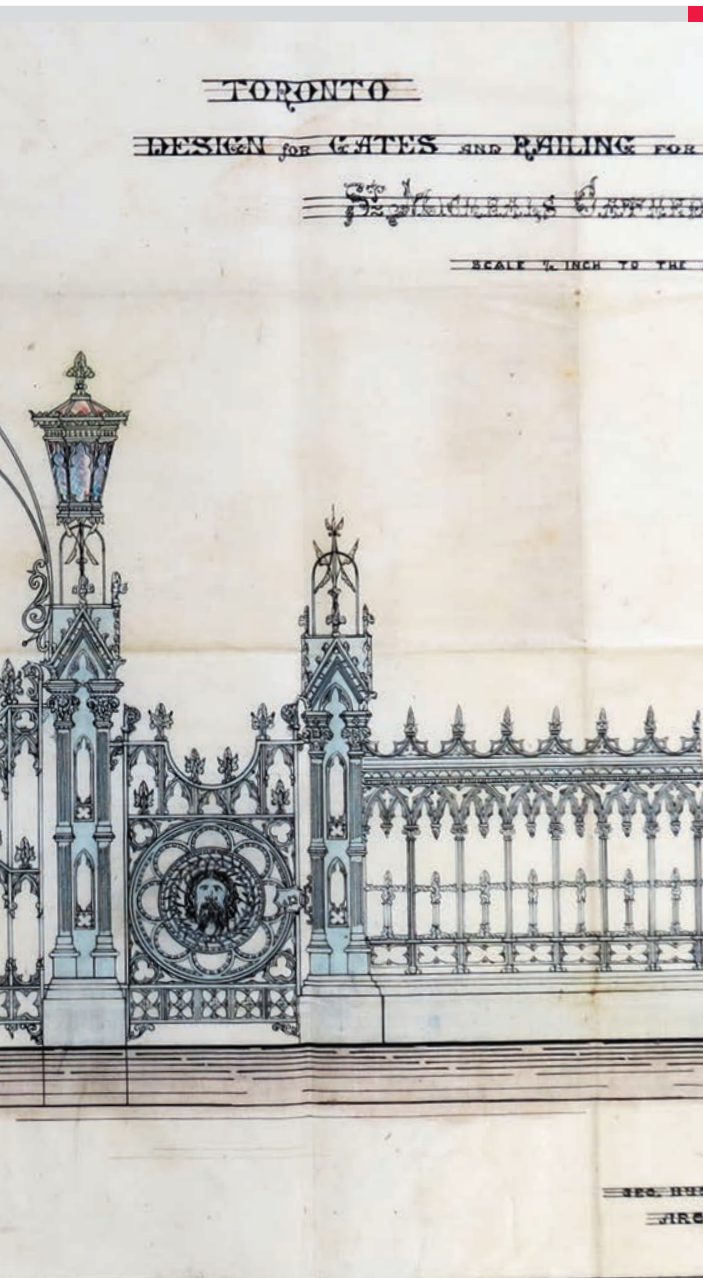
As the mother church of the Archdiocese of Toronto, St. Michael's Cathedral requires significant renovation and restoration work to maintain its beauty, accessibility and prominence as the spiritual centre of Canada's largest *family of faith*.

Just as the family home grounds us in tradition, setting the tone for generations who will reach out beyond its doors for years to come, so too the cathedral reminds us of Peter, the rock on whom the Church was built, inspiring others to share the *Good News* in abundance. Our cathedral echoes the outreach provided by parishes across the archdiocese: care for the poor, sick and marginalized, a beacon of prayer and fellowship in the midst of a secular world, a home to welcome family, to meet us in our joys and struggles, to help, guide and care for us.

Restoration, Repair & Expansion

In recent years we have invested \$35 million in necessary restorations – first and foremost, to ensure the safety and stability of the cathedral. Additional work has involved the foundation and underpinning, the reinstallation of the loft (providing an additional 250 seats), the repair and conservation of exterior masonry, and maintenance of the cathedral's spire. With Canada's largest city experiencing extensive growth, this new development also demands we increase our efforts to reach both the Catholic community and those requiring our care beyond the Church walls. To meet these diverse needs, we require a functional cathedral that is both pastoral and practical in its care and outreach in the downtown core and beyond.





Enhanced Beauty

Moving forward we plan to invest in solidifying the structure and enhancing the beauty of the cathedral. We will proceed in four phases starting at the entrance on the west and moving to the sanctuary in the east and then north to the St. John's Chapel.

A Legacy for Tomorrow

By investing **\$25 million** in the cathedral through the capital campaign, we will ensure the transformation of this historic structure continues. While there are still significant additional funds required for future work (\$60 million), we will look to annual operating funds as well as additional development opportunities to support this extensive and important work.

DID YOU KNOW?

In the early 1840s, Bishop Michael Power used his own savings and penny collections from the Irish Catholic community to purchase a plot of land for the cathedral at the considerable sum of £1,800 (approx. \$260,000 today).

Caring for an Architectural Icon

Marc Ferguson is striving for no less than a “100 year solution” for his latest construction project. In Toronto’s changing cityscape, a century is an eternity. As the senior project manager of the

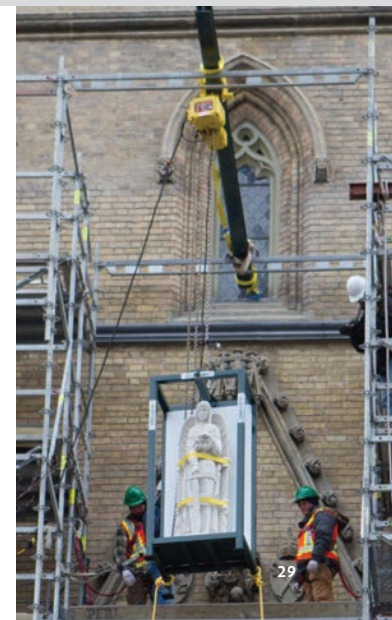
restoration of St. Michael’s Cathedral, Ferguson takes the long view.

“We need to ensure that what we do doesn’t have a negative impact 20 or 30 years down the road,” he says, noting that his predecessors didn’t benefit from today’s technical knowledge.

For example, decades earlier, stone elements on the roof had been secured to the spire using ferrous anchors. The metal expanded and contracted in the stone, creating a safety issue that has now been repaired.

FUNDS ALLOCATED FOR PROJECTS	
St. Michael’s Cathedral	\$25 MILLION

Statue of St. Michael the Archangel is installed on the cathedral’s restored bell tower



NEW PARISH CHURCHES

The Archdiocese of Toronto is also a Church under construction. We continue to grow with 14 churches constructed and opened since 2000. Our growing *family of faith* means we expect this pattern to continue. The cost of new churches continues to rise. A new church requires approximately \$3 million to \$4 million in land and \$8 million to \$10 million in construction costs.

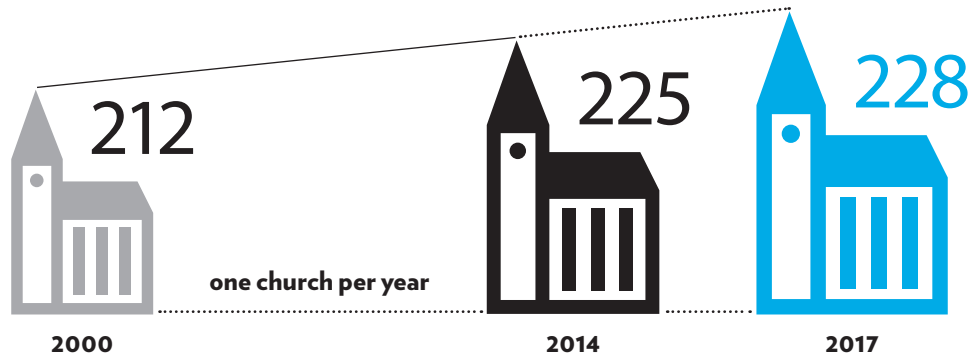
New parish communities are asked to raise a third to a half of these funds before construction begins. Consequently, parishioners celebrate Mass in high school gymnasiums or other temporary facilities, often for five years or more and that is too long. We will establish a capital fund of **\$20 million** to

increase the archdiocese's ability to provide debt financing to parishes, allowing them to begin construction earlier in the process.

The Greater Toronto Area has experienced tremendous growth over the last several decades. We have welcomed an immigrant population from every corner of the world. For many immigrants, the local Catholic Church is an important part of a new beginning in Canada and our diverse parish population is a reflection of that experience. Parishes offer spiritual and tangible support for newcomers, help ease the transition and provide friendship and fellowship for those navigating the difficult road ahead.



Because our family of faith is growing, we have built a new church every year since 2000. That pattern is expected to continue.



FUNDS ALLOCATED FOR PROJECTS
 New Parish Churches **\$20 MILLION**



“I love the spirit of fellowship, support and caring that my parish shares with the community. It’s the feeling of finding another home, where you’ll never feel like a stranger from the moment you walk inside.”

—Marissa Pérez Roldan, Merciful Redeemer Parish, Mississauga

EXISTING CHURCHES

A Well-Maintained Home

Some of our parish churches face daunting expenditures to maintain facilities that are safe and secure. Some parishes do not have the financial capacity to preserve these historic sacred spaces. As a *family of faith*, we all have a responsibility to ensure the maintenance of these churches continues for years to come. We regularly review our real estate needs throughout the archdiocese to ensure we are responsible stewards of these resources.

An Accessible Church

We also want to ensure our places of worship are fully accessible to those with special needs. In compliance with new government regulations requiring accessible entrances, elevators, washrooms and access to church halls and offices, many of our older buildings require extensive construction projects to ensure we welcome our parishioners and visitors safely and comfortably.

To help meet the needs as outlined above, we will allocate **\$10 million** to assist existing church properties that require capital improvements.

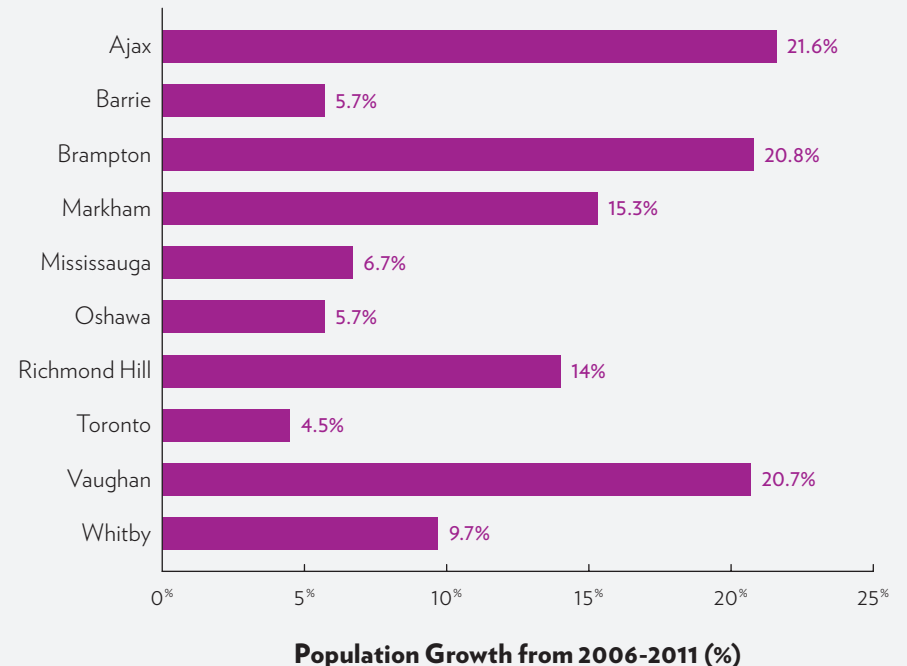
FUNDS ALLOCATED FOR PROJECTS

Existing Church Properties

\$10 MILLION

ARCHDIOCESE OF TORONTO POPULATION GROWTH (2006-2011)

10 of the 50 most populated cities in Canada are located in the geographic boundaries of the Archdiocese of Toronto. These communities grew by a collective total of 404,705 from 2006-2011, more than the entire population of Halifax, Nova Scotia.



Source: Statistics Canada 2011

St. John the Evangelist Parish, Whitby

“You never learn these things in the seminary,” says Fr. Damian Ali. While the pastor of St. John the Evangelist studied plenty of theology during his formation, he was never taught about modern accessibility requirements.

Although St. John the Evangelist was built in 1958—not that long ago, compared to many of the Archdiocese of Toronto’s historical churches—it was challenging for some elderly or disabled parishioners to safely enter and exit. Other churches have installed elevators and ramps, but these weren’t compatible with the building’s architecture. The solution? The parish is raising its sidewalks to become level with the entrances.

It’s a complicated endeavour, but Fr. Ali is not alone. He’s assisted by a financial council with practical expertise in these areas.

“They always seem to know the right questions to ask,” says Fr. Ali, as he leaves for his next appointment, a class where he’ll be teaching theology.



“People come to Our Lady of Good Health Parish from all parts of the city to pray together in Tamil, our mother tongue. This allows us to preserve our language and culture. The feast days that older parishioners used to celebrate in their homeland, we celebrate together here.”

—Jude Aloysius, Our Lady of Good Health Parish, Scarborough

The Road Ahead...

“Our parish is a fountain of hope, purpose and energy for the entire family. The more we invest in our parish, the more we get out of it.”

—Daniel Torchia,
Sacred Heart Parish, Uxbridge



DID YOU KNOW?

35 parishes in the Archdiocese of Toronto were established in the 1800s. Many of these parishes are designated heritage properties and often require unique and sometimes costly repairs and restoration.



Clockwise from top left:
St. Paul's Basilica (1822)
St. Basil's (1855)
Our Lady of Lourdes (1886)
St. Clare's (1913)



Join us in our **Family of Faith**

Cardinal Collins, working alongside his Auxiliary Bishops and clergy of the archdiocese, will lead this unprecedented effort. Our **\$105 million** campaign is one of the largest faith-based fundraising efforts ever conducted in Canada.

We invite you to join us in our Family of Faith campaign, a significant fundraising initiative that will be conducted in 225 parishes of the Archdiocese of Toronto. In addition to our parishes, we will also be cultivating relationships with our Catholic schools, businesses and charitable foundations with opportunities to become partners in our *family of faith*.

We are seeking the support of every member of our *family of faith*. We prayerfully ask you to discern a sacrificial gift that will assist both the local and diocesan Church moving forward, to help address specific needs and to leave a lasting legacy for generations to come.

Be assured, the Archdiocese of Toronto treats every contribution as a sacred trust. We continue to be among the leaders in the charitable sector nationwide in maximizing your donation by keeping fundraising costs low.

We give thanks for the generosity of the Catholic community in the Archdiocese of Toronto, one of the most diverse faith communities in the world. May God continue to bless our family as we walk together in loving and joyful service to the Lord and one another.

Heavenly Father

We ask you to be with us as we work together as a family of faith, sharing and following the example of your son Jesus in loving service.

May we be inspired by your divine love, as we share our time, talent and treasure to strengthen our family of faith.

We ask this through Christ our Lord.

Amen.



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Archdiocese
of Toronto

